## ONTME M $M_{N} \square$ <br> Trends in On- and Off-Premises Beverage Alcohol

NATIONAL

## RESTAURANT <br> ASSOCIATION



## ON THE MEND

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## Overview

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. . By the bottle or by the glass, adult diners are interested in alcohol options.

Convenience and socialization are the 2 major drivers of why consumers choose restaurant meals. How they choose a restaurant has many other factors, but near the top of the list is often a restaurant's beverage alcohol program. On-premises or off-premises, adult diners who want to try new types of alcohol or are looking for the comfort of an every-day favorite trust the restaurants in their communities to guide them.
Alcohol has always presented restaurant operators with a creative and high-margin opportunity to innovate and set themselves apart from the competition. Overall, among fullservice restaurants that offer beverage alcohol, it represents an average of $21 \%$ of total sales. In the limited-service segment, alcohol beverages make up an average of $6 \%$ of sales for establishments that offer it. Changes to alcohol laws secured by the National Restaurant Association and the state restaurant associations during the pandemic allowed operators to expand these on-premises programs beyond their 4 walls.
In states where alcohol to-go continues, enterprising operators are beginning to consider how to cultivate an off-premises program that will complement their takeout menus. They're finding that many customers-especially younger ones-are interested in pairing a craft beer, a glass of wine, or a restaurant's signature cocktail with their meal, both on-and off-premises.
Many restaurants also took the opportunity to expand and refine their overall alcohol programs-adding new streams of revenue as operators focus on growth post-pandemic.
This report examines beverage alcohol trends in the restaurant industry, based on survey data from consumers and operators, and presents data on the offerings and promotions that capture consumer interest in beverage alcohol programs.




| IPA OR LAGER? |  |  |
| :---: | :---: | :---: |
| \% of adults* who say they ever drink beer with a meal at home or at a res |  |  |
| DEMOGRAPHIC | DRINK BEER WITH A MEAL AT HOME | DRINK BEER WITH A MEAL AT A RESTAURANT |
| ALL ADULTS | 28\% | 30\% |
| Gender |  |  |
| Male | 39\% | 42\% |
| Female | 18\% | 18\% |
| AGE CROUP |  |  |
| Gen Z Adults (21-26) | 16\% | 22\% |
| Millennials (27-42) | 38\% | 38\% |
| Gen Xers (43-58) | 32\% | 33\% |
| Baby Boomers (59-77) | 21\% | 24\% |
| Household income |  |  |
| Less than \$50,000 | 21\% | 21\% |
| \$50,000 to \$99,999 | 31\% | 35\% |
| \$100,000 or more | 40\% | 41\% |
| REcion |  |  |
| Northeast | 30\% | 31\% |
| Midwest | 27\% | 31\% |
| South | 27\% | 29\% |
| West | 30\% | 30\% |
| SIZE OF COMMUNITY |  |  |
| Urban | 34\% | 35\% |
| Suburban | 25\% | 27\% |
| Rural | 26\% | 28\% |

## Ifis <br> Beer drinker base data

Beer-drinking consumers like to imbibe equally at home and when dining out. $30 \%$ of adults age 21+ say they will drink a beer with a meal at a restaurant, compared with $28 \%$ who will do so at home.
Men (42\%) are more than twice as likely as women ( $18 \%$ ) to say they'll drink a beer with a meal at a restaurant.
Millennials (38\%) and Gen Xers (33\%) are most likely to order beer in restaurants. Fewer than 1 in 4 baby boomers (24\%) and Gen $Z$ adults (22\%)-the eldest and youngest groups-say the same.
Urban residents (35\%) are somewhat more likely than rural ( $28 \%$ ) and subur ban (27\%) residents to order beer in a restaurant.

## $-1$

Cocktail Drinkers: by the numbers
Consumers are more likely to drink a cocktail in a restaurant than at home.
$34 \%$ of adults age 21+ say they will drink a cocktail $\cdot$ with a meal at a restaurant, but only $21 \%$ say they do. so at home.
Millennials (44\%) are the most likely to order a cocktail or mixed drink in a restaurant, followed by Gen Xers (35\%). $31 \%$ of Gen $Z$ adults and $27 \%$ of baby boomers-again, the youngest and eldest age groups-say they'll have a cocktail with a meal at a restaurant.
Across other demographic categories, urban residents (40\%), Northeast residents ( $40 \%$ ) and individuals in higher income households (46\%) are the most likely to say they'll have a cocktail or mixed drink with a meal at a restaurant.

COCKTAIL, ANYONE?
\% of adults* who say they ever drink a cocktail or mixed drink with a meal
at home or at a restaurant
DEMOGRAPHIC $\begin{gathered}\text { DRINK A COCKTAIL DRINK A COCKTAIL WITH }\end{gathered}$
DEMOGRAPHIC WITH A MEAL AT HOME A MEAL AT A RESTAURANT

| ALL ADULTS | 21\% | 34\% |
| :---: | :---: | :---: |
| Gender |  |  |
| Male | 23\% | 34\% |
| Female | 19\% | 34\% |
| AGE GROUP |  |  |
| Gen Z Adults (21-26) | 20\% | 31\% |
| Millennials (27-42) | 33\% | 44\% |
| Gen Xers (43-58) | 19\% | 35\% |
| Baby Boomers (59-77) | 13\% | 27\% |
| Household income |  |  |
| Less than \$50,000 | 16\% | 26\% |
| \$50,000 to \$99,999 | 23\% | 37\% |
| \$100,000 or more | 28\% | 46\% |
| RECION |  |  |
| Northeast | 21\% | 40\% |
| Midwest | 19\% | 32\% |
| South | 21\% | 33\% |
| West | 23\% | 33\% |
| SIZE OF COMMUNITY |  |  |
| Urban | 29\% | 40\% |
| Suburban | 18\% | 34\% |
| Rural | 17\% | 27\% |

$\qquad$
"ALCOHOLTO-GO - IS MERE TO STAY

Twenty states and the District of Columbia have made emergency pandemic regulations allowing alcohol to-go permanent, and another 14 states allow it on a long-term, but temporary basis. This is the most significant change to state alcohol laws since the end of Prohibition in 1933.
Regulatory changes from the pandemic have enabled more off-premises alcohol options, such as cocktails to go and wines by the glass.
The National Restaurant Association and state restaurant associations continue to pursue regulatory changes to make off-premises alcohol legal in additional states. Among restaurants that offer alcohol beverages, a majority of both fullservice and limited-service operators say they gave customers the option of purchasing alcoho to go at some point during the pandemic.

STATES ALLOWING COCKTAILS TO-GO

ALCOHOL TO-GO A PANDEMIC
LIFELINE FOR MANY
\% of operators* who say their restaurant offered the option of \% of operators* who say their restaurant offered the option of
including alcohol beverages with takeout or delivery orders


STATES ALLOWING WINE TO-GO


Among operators that currently offer the option to include alcohol beverages with takeout or delivery orders, more than 9 in 10 across each of the restaurant segments say their restaurant will likely continue doing so if their jurisdiction continues to allow it.

## How they're getting

 alcohol to-goThe most common ways for consumers to get off-premises alcohol beverages is with a takeout. Roughly 9 in 10 operators offer off-premises alcohol with takeout orders. A much smaller proportion of restaurants offer alcohol beverages with delivery orders.

TAKEOUT IS THE GO-TO
FOR ALCOHOL TO-GO
\% of operators* who say their restaurant offers alcohol beverages via the following off-premises channels
OfF-PREMISES chanNeL family dining casual dining fine dining limited-service

| Takeout | $86 \%$ | $90 \%$ | $90 \%$ | $86 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Delivery by a 3rd- <br> party provider | $22 \%$ | $26 \%$ | $13 \%$ | $43 \%$ |
| Delivery by the <br> restaurant's staff | $18 \%$ | $10 \%$ | $10 \%$ | $19 \%$ |

Source: National Restaurant Association
"Base: Restaurants that serve alcohol beverages. Note: Limited-service includes quickservice, fast casual and "Base: Restaurants that
coffe/snack concepts.
 to-go menus?
Beer is the most commonly offered option among restaurant operators that offer alcohol beverages with takeout or delivery-particularly at family dining, casual dining and limited-service restaurants.
Wine by the bottle appears on $92 \%$ of off-premises menus at fine dining restaurants, as well as a majority of casual dining and family dining menus. Wine by the glass is available at roughly 4 in 10 fullservice restaurants that offer alcohol beverages with takeout or delivery orders.

To-go cocktails are available at about 7 in 10 fullservice restaurants that offer alcohol to-go.
FIRST CALL: BEER TOPS TO-GO \% of operators* who say their restaurant offers the following alcohol beverages with takeout or delivery orders
alcohol beverage famiy dining casual dining fine dining limited-service

| Beer | $79 \%$ | $85 \%$ | $67 \%$ | $89 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Wine by the bottle | $65 \%$ | $74 \%$ | $92 \%$ | $48 \%$ |
| Cocktails | $66 \%$ | $70 \%$ | $66 \%$ | $25 \%$ |
| Wine by the glass | $41 \%$ | $38 \%$ | $43 \%$ | $27 \%$ |



Plenty of room for growth
Despite the availability of alcohol to-go, only $24 \%$ of adults age 21+ who opted for takeout or delivery from a restaurant during the last 6 months included an alcohol beverage in the order.

Use was higher among younger consumers
44\% of Gen Z adults (age 21+) and 42\% of millennials say they included an alcohol beverage with a takeout or delivery order from a restaurant in the past 6 months.

## 1. PICKUP Deliveny

YOUNGER CONSUMERS
GAME FOR ALCOHOL TO-GO
\% of off-premises customers* who included an alcohol beverage with a takeout or delivery order in the last 6 months


Surce National Restaurant Associatio
${ }^{\text {Bolase: Adults a ate }}$


While most customers aren't opting for alcohol to-go, a much higher proportion say it would factor into their choice of restaurants.
This suggests that many consumers don't even know it's an option to include alcohol beverages with delivery or takeout order.

Among adults age 21+ who ordered ood for delivery during the last 6 months, $54 \%$ say the option to include alcohol beverages would make them more likely to choose one restaurant over another simila estaurant for a delivery order At $66 \%$, millennials are the most likely o say the option would factor into their restaurant choice.

Wine drinkers (79\%), beer drinkers (77\%) and cocktail drinkers (74\%) were even more likely to say they'd choose a restaurant for delivery based on being able to get alcohol beverages with their order.

## THE DELIVERY DIFFERENCE

\% of delivery customers* who say the availability of alcohol beverages would make them more likely to choose one restaurant over another similar restaurant


ALCOHOL OPTIONS SHAKE UP TAKEOUT \% of takeout customers* who say the availability of alcohol beverages would make them more likely to choose one restaurant over another similar restaurant


Among adults age 21+ who ordered takeout during the last 6 months, $43 \%$ say the availability of alcohol beverages would make them more likely to choose one restaurant over another similar restaurant for a takeout order.

62\% of millennials and 52\% of Gen $\mathbf{Z}$ adults say they would be more likely pick a restaurant for takeout if they could include alcohol beverages.
Cocktail drinkers (70\%), wine drinkers (67\%) and beer drinkers (67\%) were even more likely to say they would make a takeout order from a restaurant that offers alcohol beverages


CONSUMERS CRAVE MORE OFF-PREMISES OPTIONS
\% of alcohol drinkers* who say they would like to have more alcoho beverage options to include with takeout or delivery orders from beverage op
restaurants


Thirsty for more choice
Consumers are not even close to being oversaturated with alcohol beverage choices on off-premises menus.

Among adults age 21+ who drink wine, beer or cocktails when going out to eat at a restaurant, 61\% say they'd like to have more alcohol beverage options to go with their restaurant takeout or delivery ordershighlighting the growth potential for off-premises alcohol.
Among millennials and Gen $\mathbf{Z}$ adults, the number rises to more than 3 in 4.

BOOSTING BEV/RACE
BUSININS

The Association asked wine, beer and cocktail drinkers what beverage alcohol offerings and promotions they would most like to see at restaurants in their area. Local sourcing, tasting events and food pairings are popular among all 3 consumer groups.
While interest is high across all age groups, millennials and Gen Z adults are the most likely to say they would take advantage of alcohol-focused offerings and promotions at restaurants.

TARGETING PROMOTIONS WITH DATA
Wooing wine drinkers
An opportunity to try out some local wines:

- $83 \%$ say they would like the option of ordering wine that was made by a local winery.
Expand the palate:
- $82 \%$ say they would like to be able to order a glass of wine that is typically only offered by the bottle.
- $81 \%$ say they would participate in tasting events at restaurants.
- $79 \%$ would like the option to order smaller tasting-sized glasses of wine from the menu.

Oenophiles are also foodies:

- $81 \%$ say they would attend a wine dinner event with a special menu of food and wine pairings.

WINE PROMOTIONS
\% of wine drinkers* who say they'd be likely to use the following options if they were offered by a restaurant in their area that they patronize

| OPTIONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Option to order wine that was made by a local winery | 83\% | 91\% | 89\% | 87\% | 74\% |
| Option to order a glass of wine that is typically only offered by the bottle | 82\% | 80\% | 86\% | 83\% | 82\% |
| Discounted wine on less busy days of the week | 82\% | 92\% | 88\% | 84\% | 74\% |
| Tasting events at the restaurant that offer a selection of wine for customers to taste | 81\% | 80\% | 88\% | 84\% | 73\% |
| Wine dinner event hosted by the restaurant with a special menu of food and wine pairings | 81\% | 89\% | 90\% | 82\% | 71\% |
| Option to order smaller tasting-sized glasses of wine from the menu | 79\% | 85\% | 85\% | 86\% | 70\% |
| Option to order wine selected by the restaurant to pair with food items on the menu | 78\% | 77\% | 85\% | 86\% | 67\% |
| Discounted wine during less busy times of the day | 78\% | 75\% | 87\% | 78\% | 73\% |
| Option to include wine by the bottle with a takeout or delivery order | 64\% | 74\% | 81\% | 68\% | 43\% |
| Wine club offered by the restaurant, which includes bottles of wine selected by the restaurant's staff | 64\% | 73\% | 82\% | 62\% | 46\% |
| Option to include wine by the glass with a takeout or delivery order | 60\% | 75\% | 79\% | 58\% | 40\% | wine by the glass with a takeout or delivery order.



COCKTAIL PROMOTIONS
\% of cocktail drinkers* who say they'd likely use the following options if they were offered by a restaurant in their area that
they patronize

| OPTIONS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Discounted cocktails or mixed drinks during less busy times of the day | 83\% | 83\% | 87\% | 88\% | 75\% |
| Discounted cocktails or mixed drinks on less busy days of the week | 82\% | 73\% | 87\% | 86\% | 78\% |
| Tasting events at the restaurant that offer a selection of cocktails or mixed drinks for customers to taste | 80\% | 77\% | 88\% | 86\% | 66\% |
| Option to order cocktails or mixed drinks that include distilled spirits made by a local producer | 80\% | 70\% | 87\% | 84\% | 71\% |
| Option to order smaller tasting-sized cocktails or mixed drinks from the men | 77\% | 83\% | 82\% | 82\% | 67\% |
| Cocktail dinner event hosted by the restaurant with a special menu of food and cocktail pairings | 76\% | 76\% | 84\% | 78\% | 64\% |
| Option to order cocktails or mixed drinks selected by the restaurant to pair with food items on the menu | 74\% | 89\% | 80\% | 77\% | 59\% |
| Option to include premade cocktails or mixed drinks with a takeout or delivery order | 67\% | 85\% | 78\% | 69\% | 47\% |
| Option to include a cocktail kit with a takeout or delivery order, which contains the ingredients to make a batch of cocktails at home | 65\% | 70\% | 78\% | 68\% | 43\% |

## Source National Restaurant Association

Stirring cocktail drinkers

Fill seats during off-peak hours: - More than 8 in 10 cocktail drinkers would like discounted drinks during less busy days or times at the restaurant.

## Local spirits:

. $80 \%$ would like to order drinks made with locally-produced distilled spirits.

## Try new things:

. $80 \%$ say they would participate in events at the restaurant that offer a selection of cocktails or mixed drinks for customers to sample.

- $77 \%$ would like the option to order smaller tasting-sized cocktails or mixed drinks from the menu.
Marrying menu and mixology:
- $76 \%$ would go to events with a special menu of food and cocktail pairings.
- 74\% would order cocktails or mixed drinks selected by the restaurant to pair with food items on the menu.


## Send the bar home with customers:

. $67 \%$ say they would include pre-made cocktails or mixed drinks with a takeout or delivery order
. $65 \%$ would like the option to include a cocktail kit with the ingredients to make a batch of cocktails in a takeout or delivery order.

## PROFILE

## PINOTS BECOME PROCRESS OPERATOR PROFILGS <br> The alcohol trends in this report represent some of what's driving innovation at restaurants

in every community.

## For many operators-large and small-

 alcohol offers an opportunity to be trendforward, meet new market demands, and to do what they do best while maximizing every aspect of their restaurant.The pandemic's shutdowns hit operators hard, and the speed at which they had to pivot presented several challenges. The National Restaurant Association asked operators what they considered important when adding their new alcohol programs, and the roles customers, marketing, and their brand identities factor in their future plans.
Here's what they said.


## Aldaco's Mexican Cuisine

Blanca Aldaco
San Antonio

- hree years ago, when Blanca Aldaco decided to serve margaritas to-go at her restaurant, she didn't consider that it could turn into the game changer it's become.
Aldaco, owner of Aldaco's Mexican Cuisine in San Antonio, says cocktails to-go was a way to provide the food and drink consumers craved during the pandemic, but couldn't consume inside the restaurant. Thanks to her team's quick work and innovation, guests could order the drinks online as part of a "kit" complete with fresh lime and salt, if they purchased food with it and picked it up curbside. They could either eat it outside on the restaurant's patio or take it home. The beverages were an instant hit.
"It really changed everything," she says. "It was a great way for us to increase our per-person [check] average The law required guests to purchase food with the drinks, and it was affordably priced. We were doing up to 50 orders a day, all $100 \%$ mobile, and worked as fast as we could to satisfy demand.
From the outset, Aldaco knew alcohol to-go would be big-a new way of doing business-and was determined to get ahead of the competition. To overcome supply issues, she recycled and repurposed glass bottles for the margaritas, and partnered with her tequila supplie for other goods like shakers, carriers, and other packag ing materials. Soon, other liquor companies, seeing her success, wanted in on the action.
"We relied on the relationships we had with our exist ing vendors," she says. "They really stepped up. And we decided to have fun with it. We had so many ideas ways to market it that made the difference. We posted funny videos online, but we were all business. We had staff dedicated to servicing our alcohol-to-go program and made sure everything was organized. I have to say every single order contained some kind of alcohol-to-go beverage, either a single-glass cocktail or a liter of
 brisk, even though diners have returned to enjoy the ambience of on-premises dining. It continues to be a big revenue stream for her business, with half-gallon frozen margaritas and liters of the restaurant's award-winning MPO margaritas driving sales.
Aldaco, however, says there's room to grow her beverage sales. She's looking at special occasions, like Father's Day, to offer a to-go whiskey kit, a cigar cutter, and an Old Fashioned glass. She's also planning to add more on-premises live music events, which she feels could boost beverage sales.
"We're passionate about ensuring that the quality of our drinks is on par with our food," she says. "The goal is to continue doing what we do really well, but even better, and maximize every aspect of this restaurant. We alway want to be recognized as leaders in what we do.



## Barolo Grill

## Ryan Fletter Denver

A hen the pandemic hit In March 2020, Ryan Fletter, owner and operations director of
Barolo Grill, an upscale Italian restaurant in Denver, feared the worst and wondered what the future held.
"In the very beginning, this wine-centric, convivial space, where people came to have wine with their dinner, seemed quite bleak," he says. "Pre-pandemic, $50 \%$ of our sales came from wine, but then, suddenly, we were hit with the stark reality that we could only serve food to-go."
Almost immediately, Colorado started allowing restaurants to sell alcohol to-go, which Fletter says was a "serious life to sell alcho to-go, which etter says was a serious ife connection with the guests and still give them what they came for-a food and wine experience."
'At first, we didn't really think about selling bottles of wine to go as much as we did wines by the glass, or cocktails and beer, things we could sell on a regular basis to customers who couldn't sit in our restaurant. Now, after three years, it's my experience that most people still want the wines no one else had."

Fletter adds that people trust Barolo Grill, and its reputation as a wine expert for the last 30 years, to help them choose

anity to the retail side becaus we sell so much wine. We've turned a whole wall inside Cuvee into an area where we sell wine, books, and teas. At Bristol, Oakley sells wine by the bottle and the glass. He says that when customers order takeout, the staff lets them know they can also make cocktails to-go but adds that more guests are now dining onpremises. Nevertheless, he thinks alcohol to-go will continue driving sales.
He says he envisions adding more of Cuvée's retail wine components into the mix at Bristol and thinks about possibly growing their retail into larger spaces.
"We're always trying to come up with creative ways to do business, small things that make a big impact," he says. "I think we're going to see more restaurateurs doing [retail sales] in the future. We know our guests are really excited about it. Hopefully, we'll all continue to grow what we're doing with this.'

We're
always trying to come up
with creative ways to do business, small things that make a big
impact."

"We make it as easy as possible for our servers to get drinks to our guests," he says. "The server only has to grab a glass, put ice in it, garnish it, and bring the bottle to the customer. This eliminates heavy labor steps that exist in a normal bar program since we don't have bars or bartenders in our stores."
The chain caters to older, legacy customers, younger consumers, and families, and always looks at ways to keep the program interesting for guests. This spring's menu includes Spiked Lavender Lemonade, made with vodka, lemon juice, butterfly pea flower tea, and lavender; and Blackberry Bramble Sangria, made with Merlot, mixed berries, apple, orange, and lime.

Schaibly intends to keep experimenting with different flavor profiles and use seasonal fruits to make fun, innovative cocktails.
"We're known in the industry for our trend-forward approach to limited time offers and seasonal menus and look forward to pushing the envelope," he says.

We're
known in the industry for our trendforward approach to limited time offers and seasonal menus."

## J. Timothy's Taverne

## Tim Adams

Plainville, Conn.
| f you ask them, most foodies will tell you J. Timothy's Taverne has always been the place for great chicken wings, but now it's also known for an alcohol-to-go program featuring a vast selection of craft beers sold by the can and cocktails by the glass.

According to owner Tim Adams, J. Timothy's always did a fair amount of to-go food sales-somewhere around 12\%$15 \%$-but when the pandemic hit, and the state began allowing the sale of alcohol to-go, the Plainville, Conn.-based restaurant embraced a renewed spirit of entrepreneurism, seeking ways to increase revenues

One way was to create a general store where everything, including pouches of the restaurant's famous sangria, margaritas, espresso martinis, craft beers, and even cookies and wing sauce, could be purchased online and picked up curbside.
"The hardest thing was to think retail instead of thinking like a restaurant," he says. "We recognized consumer patterns were changing dramatically, so we committed to having everything they wanted in one place. We also knew they didn't want us to be a replacement for the package store down the street. They wanted us to operate like the beer house we are, but also have the pieces they might need at the last minute, and quick access to that beer they couldn't get anywhere else."


Consumers are different about how and when they dine out and how they buy, and we've had to change with them."


Adams says he averages sales of $50-75$ to-go beers pe week; cocktails to-go sell similarly, about 200 a month. He also sells about 50 sangrias and $8-10$ bottles of wine to go each month. J. Timothy's selection of by-the-can beers is especially popular with younger adult male customers willing to spend between $\$ 5$ and $\$ 8$ for a specially crafted brew.
"You won't find any mainstream domestic beers because that's not what my customers want," Adams says "We're catering to guests who like and want beers they can't easily find, haven't had in a long time, or haven't experienced yet. Adams has learned a lot since he started selling alcohol togo. His biggest improvements are hiring staff dedicated to online orders, including memorizing scripts suggesting the purchase of craft beers or cocktails with food, and marketing the products with smart and effective signage.
But the biggest lesson learned has been paying attention to his guests' changing habits and desires.
"Consumers are different about how and when they dine out and how they buy, and we've had to change with them, he says. "We hope alcohol to-go continues because it allows us to sell things we couldn't before and give our customers what they want. That, I think, is only going to grow. It'll be a while before people start hanging out again in bars on weeknights till 10 or 11 p.m."
In the meantime, Adams intends to keep adding new items to the growing list of retail products he sells. Besides the wing sauce, baked goods, cocktails, craft beers, bottles of wine, and pouches of sangria to-go, he's selling $\$ 85$ bourbon gift baskets as well.
"None of this is a revenue stream that's going to carry us to the moon," he says, "and I don't look at it as adding tons of money to my bottom line. It's an offset to my other expenses-found dollars."


## Mi Cocina Restaurants

## Edgar Guevara Dallas

I hether frozen or on the rocks, creating the perfect hether frozen or on the rocks, creating the perfect
margarita is sacred for Edgar Guevara, president margarita is sacred for Edgar Guevara, president
and CEO of the Texas-based, 23 -unit Mi Cocina Tex-Mex regional restaurant chain
It's especially true of the group's Mambo Taxi margarita. Served frozen with a swirl of sangria, the cocktail is one of the most iconic in Dallas, Guevara says, popular with almost everyone of every (legal) age.
"We sell a lot of frozen drinks-great house margaritas and all kinds of cocktails, but the Mambo Taxi drives $95 \%$ of our liquor sales," Guevara says. "When the pandemic happened, we thought about how we could sell our drinks on a to-go basis, and as soon as the Governor announced we could sell cocktails to go, we came up with a way to serve them frozen, in mini-split containers with a nonalcohol mix on the side. People could pick them up, fix them for themselves, and enjoy them at home."

The mini-split margaritas soon represented $80 \%$ of the restaurants' liquor sales, and Guevara knew he was onto something: there was a market for great-tasting pre-made, to-go frozen alcohol beverages.
There were challenges, however. Guevara was insistent the drinks maintain their in-house quality, and management had to ensure there'd be enough inventory to support demand.

> 4
> We're determined to replicate the same experience whether they're here or at home-with consistency and quality of product."

Most important was the ability to comply with state requirements when selling alcohol off premises.
"The drinks had to be in containers sealed with black tape so no one could drink them in the car. We wrapped them in branded, black bags sealed with zip ties," he says. "Once everyone knew they could get Mambo Taxis to go, everyone showed up. It was like the floodgates opened." They sold 2 sizes-10-oz. cups and by the quart. The demand was so high, the company purchased more frozen margarita machines and installed them in every restaurant to keep up. The brand even introduced a skinny version of the Mambo Taxi. Liquor sales jumped almost immediately, and 3 years later, their alcohol-to-go sales continue to grow. Through trial and error, they learned a few lessons. Frozen margaritas don't maintain their quality in the gallon size and don't pour well, either.
These days, Guevara notes, "We get a lot of people who've invited friends to their homes for parties ordering 8 quarts of Mambo Taxis, chips, guacamole, and salsa.
"I always knew [our program] would be successful, that we'd do well," he says. "Everyone has their favorite restaurants that leave an impression on hearts and in minds. We're determined to replicate the same experience whether they're here or at home-with consistency and quality of product. That's super important to us."

Guevara's team has always been innovative and creative, but he says the biggest lesson everyone's learned is to stay consistent and give customers what Mi Cocina is good at.
"We've learned to stay in our lane, and don't do the things we can't do. We've focused on margaritas because that's what we're really good at."

## Washington Prime

Rob Moss
Norwalk, Conn.

Washington Prime is not your grandfather's steakhouse. While the upscale Norwalk, Conn. restaurant is known for the prime beef it serves, it also caters to a variety of palates-American, seafood, vegetarian, vegan, and even small plates. That's perhaps one reason for its popularity among women and younger customers, says Rob Moss, president and co-owner.

But a big ingredient in its success might just be the upscale, yet affordable, wine-to-go program he and his partners started in 2020, after the pandemic began.
"It's all kind of a blur now, but back then, when the law changed in Connecticut, allowing us to sell drinks to go, customers could go into local restaurants and not only buy a cocktail or glass of wine to go, they could also get a bottle of wine or liter of liquor," Moss says. "When we started alcohol to-go sales, we saw people placing not $\$ 100$, but $\$ 500$ orders. They wanted glasses of our wines and cocktails, but also ordered our batched cocktails-4 margaritas or espresso martinis-and food. People were buying them left and right during that COVID-19 period." As time progressed, and even as customers started returning to dine indoors, Moss says to-go sales remained robust, particularly among guests who wanted to sample upscale varietals in Prime's by-the-glass program. The trend continues today
"You know, some of our customers will order a $\$ 25$ burger online, come in to pick it up, and see a glass of wine priced at $\$ 40$ that they'd like to try," he says. "This has become very popular with people who live in apartments in our South Norwalk neighborhood, young solo professionals in their 30s who have some disposable income and want to try a high-end wine but would rather spend $\$ 65$ for a glass instead of $\$ 300$ for the bottle. They're willing to splurge a little, and it's great for us because we move some of our inventory, increase the average check and they get to try wines they wouldn't find in their liquo store without having to buy the whole bottle,"


He also says that participation in the restaurant's monthly wine-pairing dinners, which resumed last year, has increased, especially among its young professional customers.
"Since COVID-19, people are just trying different things," he says. "Before, younger guests didn't seem like real wine drinkers. They weren't buying expensive bottles of wine at the restaurant. Now, they're buying French and Italian, despite prices going up because of import taxes."
As Washington Prime considers its future, Moss says the group, which is about to open a new restaurant, will continue operating its alcohol-to-go program as long as the law remains in place. This summer he'll introduce customers to a new flight of by-theglass rosés as well as more batched cocktails to-go.
"lt's working out really well," he says. "It's additional revenue for us and added value for our customers."

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## Methodology

Consumer Survey: The National Restaurant Association commisConsumer Survey: The National Restaurant Association commis-
sioned Engine to conduct an online survey of 1,900 adults aged 21+ in December 2022.
Restaurant Operatory Survey: The National Restaurant Association conducted an online survey of 3,000 restaurant owners and operators in November-December 2022.
Restaurant segment definitions:
The survey data in this report categorizes restaurants into 2 broad concepts: tableservice restaurants and limited-service restaurants. Within each segment, there are 3 categories of concepts:

Tableservice restaurants
-Family dining
Casual dining
Limited-service restaurants
-Fast casual
-Coffee \& snack
When responding to the Association's surveys, restaurant operators are asked to self-classify their operation into one of these 6 categories. In this report, survey results for limited-service restaurants are presented for the combined segment, due to the relatively low proportion of establishments that offer alcohol beverages.

Definition of Generations in this report:
Gen Z Adult (age 21-26)
Millennial (age 27-42)
Gen Xer (age 43-58)
Baby Boomer (age 59-77)
For more information, contact the National Restaurant Association, askus@restaurant.org

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