

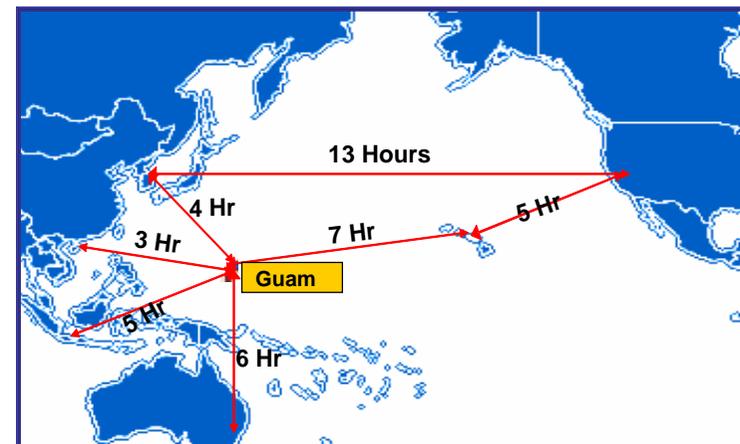
# Guam Military Build-up Program

Guam Industry Forum  
23-24 August 2007

**Pre-Decisional Information**

# WHY GUAM?

- Guam's strategic location enhances military force flexibility, freedom of action, prompt global action, regional engagement and crisis response
- Forces located on Guam are readily employable – position forward, and provide space for strategic and operational maneuver.
- Guam's location improves U.S. force posture in the Pacific in order to maintain deterrence throughout the region.





# ***Guam and US-Japan Alliance***

***Under the Alliance Transformation and Realignment Agreement (ATARA), Guam will be integrated into the U.S. – Japan Alliance***

- Japan's investment in Guam benefits the Alliance.
- Security Consultative Committee agreements reflect Japan's strategic recognition that Guam is relevant to regional security and the defense of Japan.

# Guam - Current Forces

## U.S. Navy

### COMNAVMAIRIANAS

SSNs  
Logistics Prepositioned Ships  
MSC Combat Stores Ships  
MSC Ammo Ships  
Maritime Prepositioning Ships  
H60s

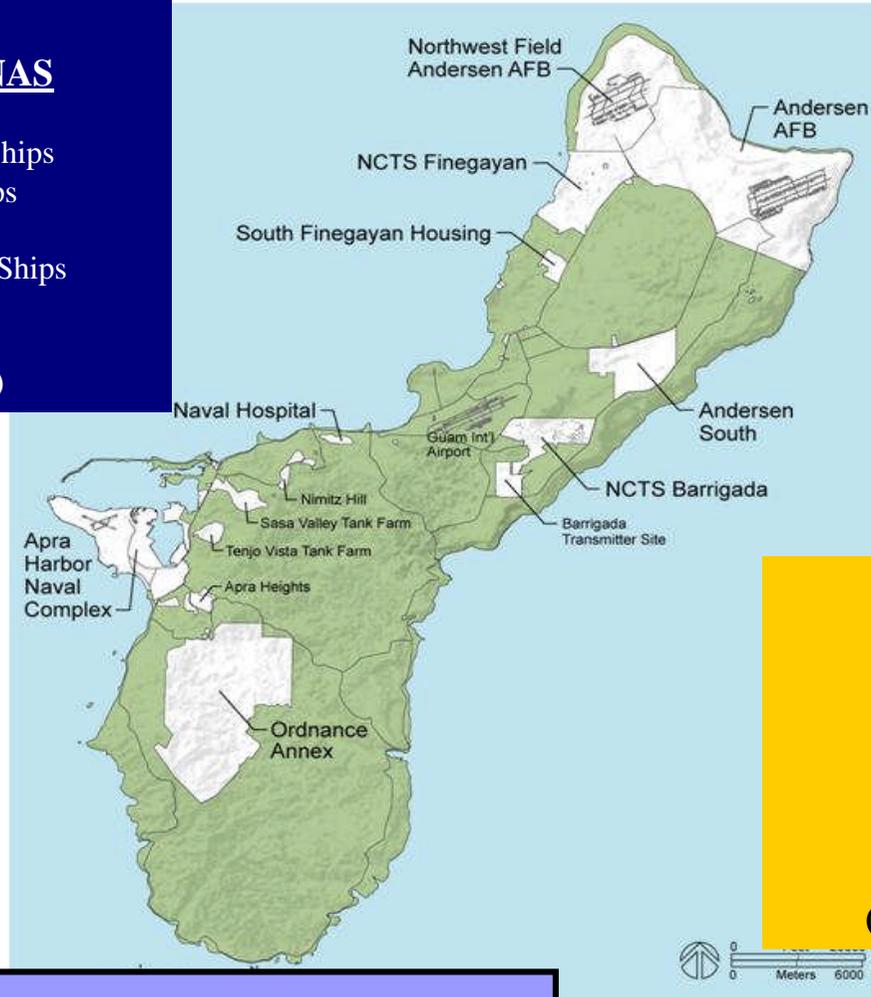
(4350 AD/ 5230 Dep)

## USAF

### 36<sup>th</sup> Air Wing

Periodic Bombers  
Rotational/ Tankers  
Periodic Fighters

(1930 AD/ 2280 Dep)



## USCG

Buoy Tender  
110' Patrol Boat  
25' Response Boat –  
Small

(140 AD/ 180 Dep)

Total 6,420 Active Duty / 7,690 Dependents

# Guam - Forecast of Future Forces

## U.S. Navy

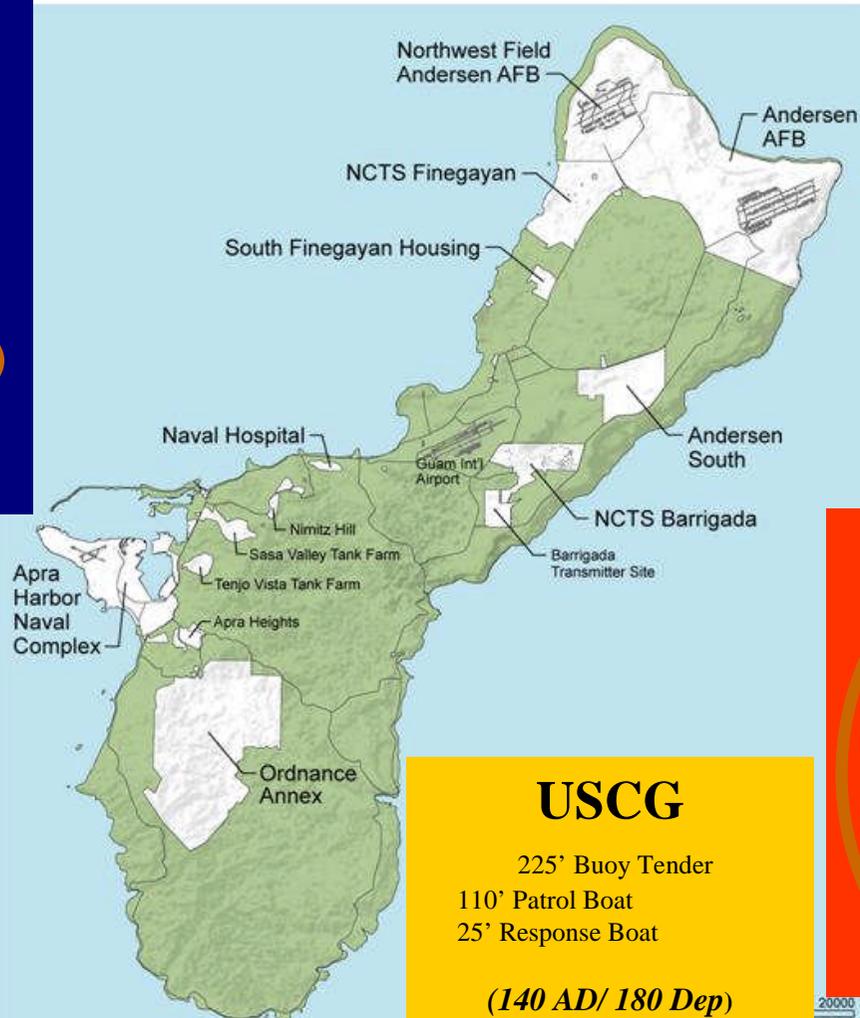
### COMNAVMARIANAS

- SSNs/Sub Tender
- Logistics Prepos Ships
- MSC Combat Stores Ships
- MSC Ammo Ships
- Maritime Prepo Ships
- H60s
- Transient CVN berthing**
- HSVs**
- Littoral Combat ship**

(Old 4350 AD/ 5230 Dep)  
(New ≈ 5600 AD/ 5280 Dep)

## U.S. Army

- 1 x Battalion Air Defense
- (≈630 AD/ 950 Dep)



## USCG

- 225' Buoy Tender
- 110' Patrol Boat
- 25' Response Boat

(140 AD/ 180 Dep)

## USAF

### 36<sup>th</sup> Air Wing

- Rotational Bombers
- More Based Tankers**
- More Periodic Fighters**
- Global Hawk**

( Old 1930 AD/ 2280 Dep)  
(New ≈4560 AD/ 3730 Dep)

## USMC

- III MEF Cmd Element
- Ground Combat Element
- Aviation Combat Element
- Combat Service Support

Plus:

- Transient Units
- Visiting USMC & Allied Forces

(New ≈8,000 AD/ 9000 Dep)

Old Total: 6,420 Active Duty / 7,690 Dependents  
New Total: ≈18,930 Active Duty / 19,140 Dependents

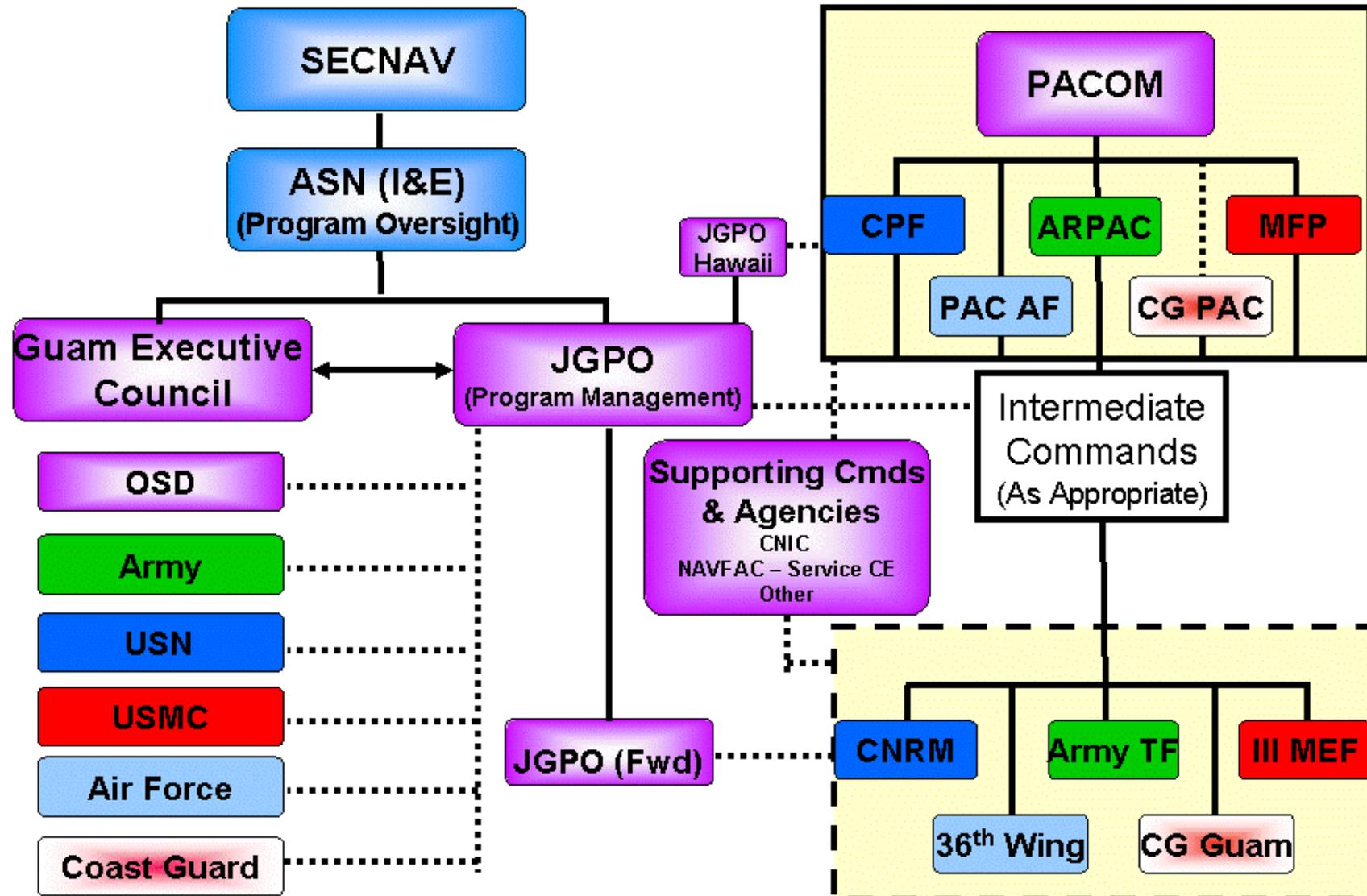
= New



## ***JGPO Roles and Responsibilities***

- DOD directed the establishment of the Joint Guam Program Office
  - Program Oversight and Management
  - Strategic Policy Development
  - Synchronize and Coordinate Efforts
  - Liaison to Internal and External Organizations
  - NEPA/EIS Action Proponent
  - Implementation of Joint Base concepts

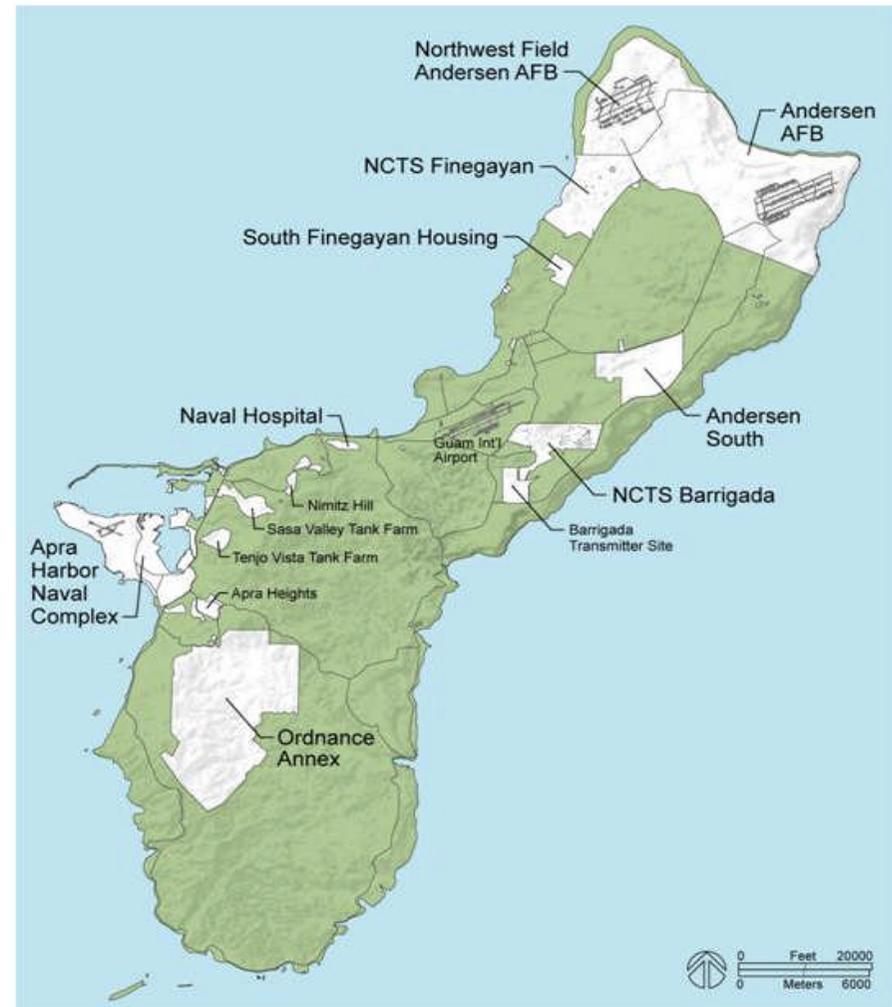
# Guam Program Relationships



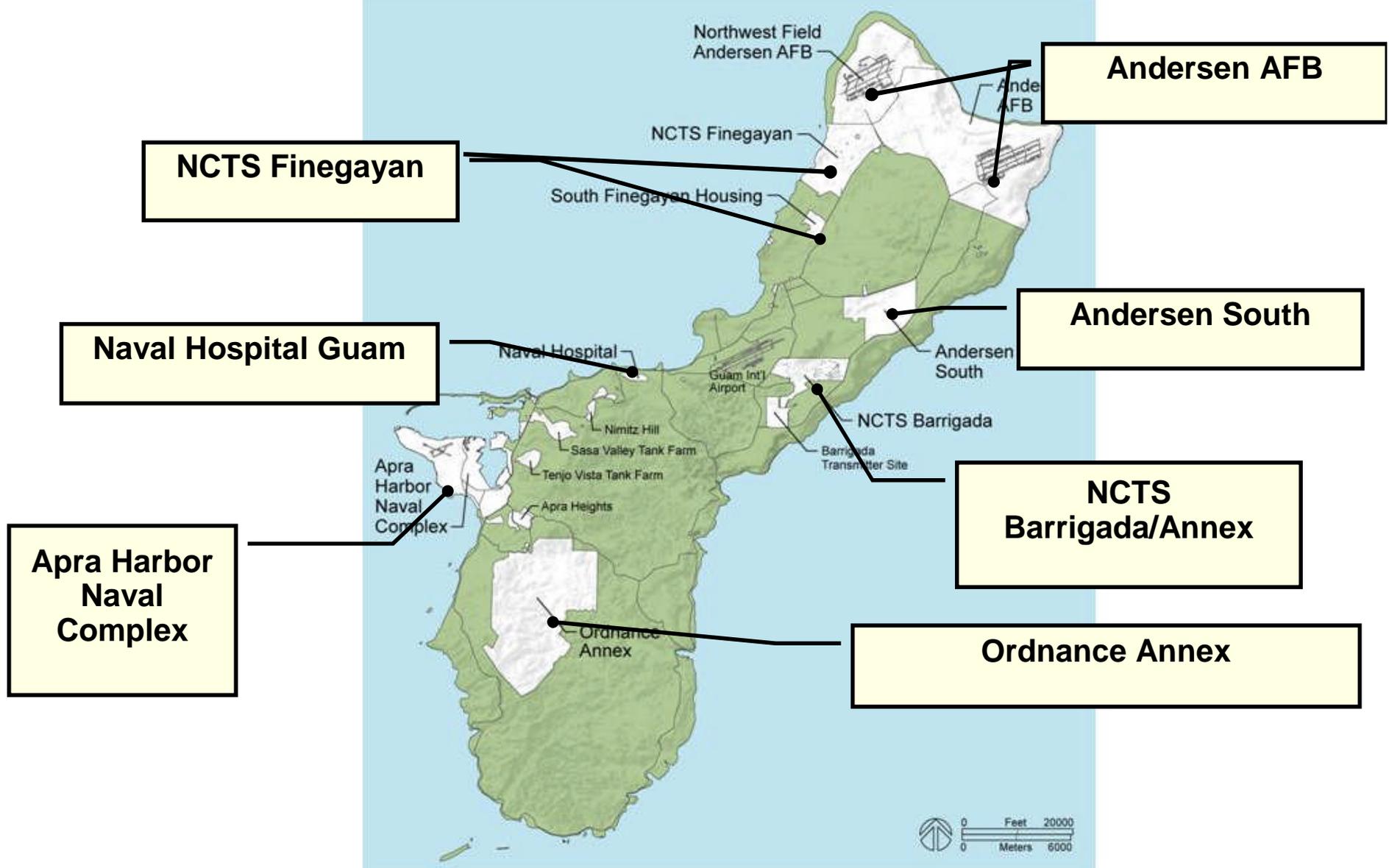
# *Joint Military Master Planning*

**Direction:**

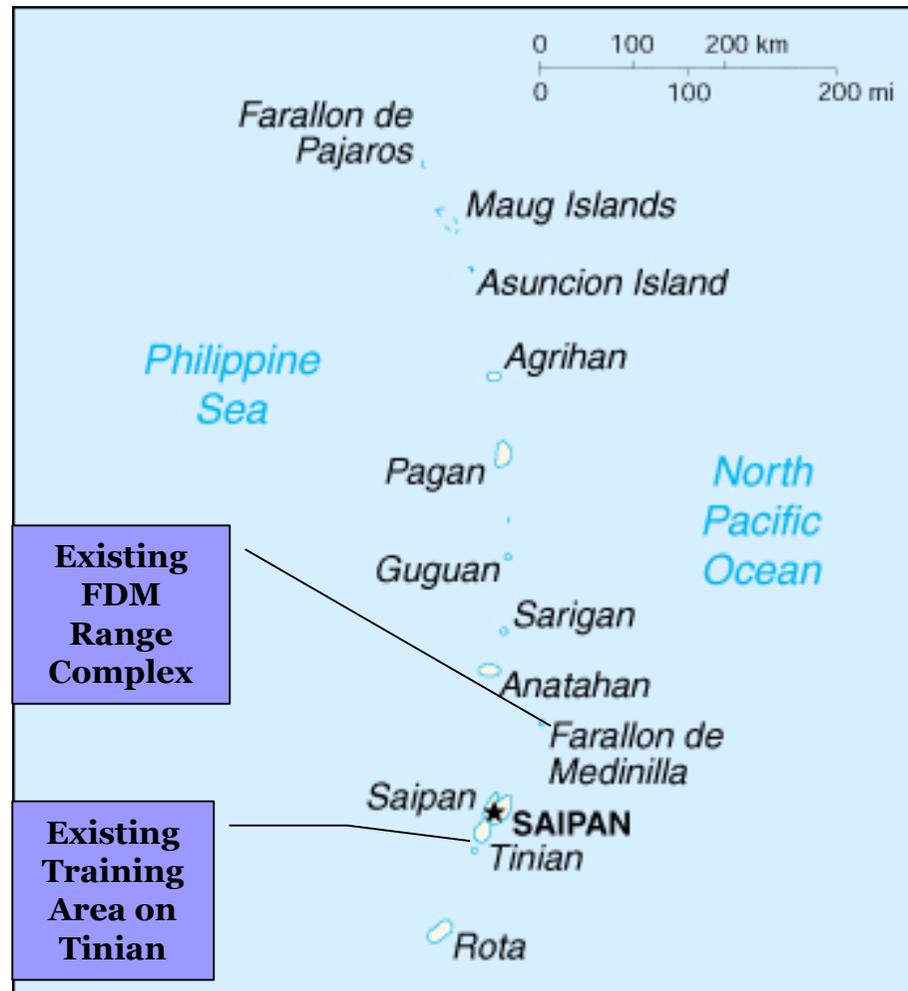
**“Consolidate, Optimize and Integrate Existing DoD Infrastructure Capabilities.”**



# DOD Lands on Guam

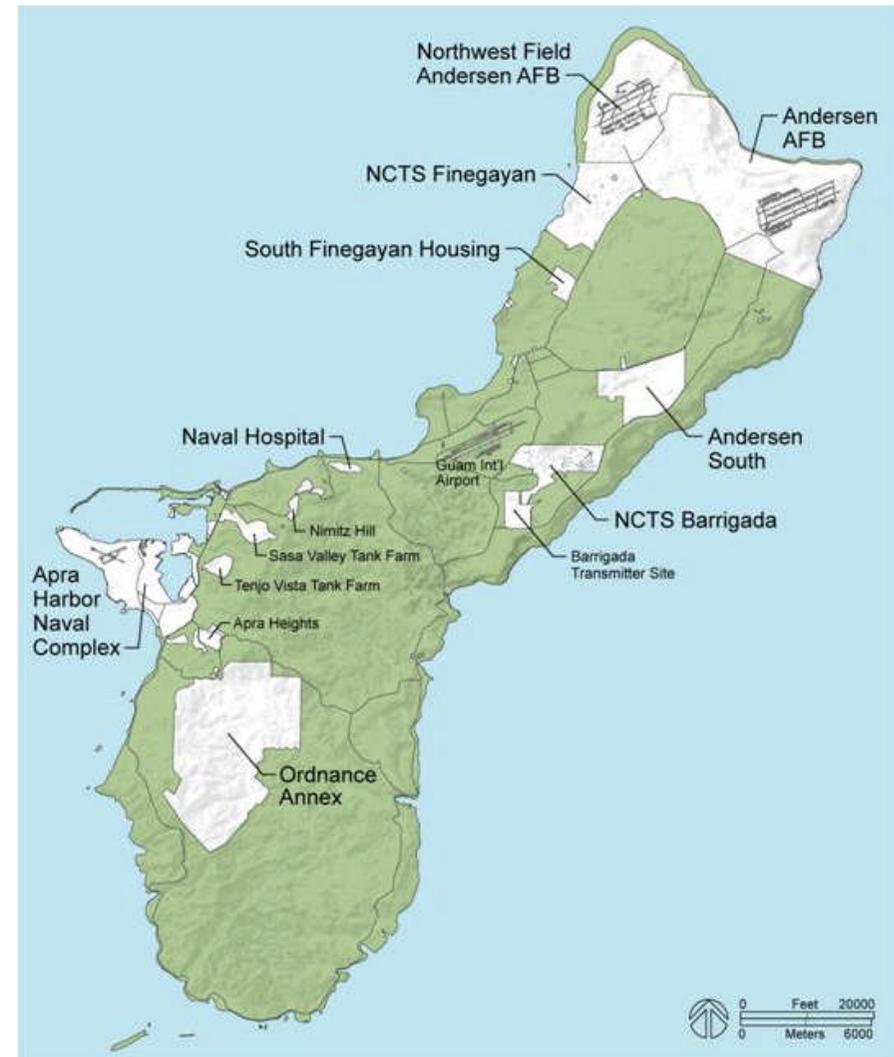


# Potential Training CNMI



# Partnering with Guam

- Master Planning
  - Land Use
  - Infrastructure
    - Commercial Port
    - Roads
    - Utilities
    - Landfill
  - Military-GovGuam MP
- Labor
  - Training
  - Immigration
  - Housing
  - Medical – Social Services
- Environmental
- Socio-Economic
- Health-Human Services



# Community Feedback

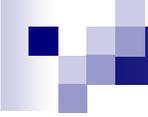
Scoping Meetings – April 2007  
Approx 800 Attendees  
Locations: Guam, Saipan and Tinian  
Over 900 Comments Received

## Scoping Meeting Summary Report April 17-20, 2007

Environmental Impact Statement/Overseas  
Environmental Impact Statement  
for Relocating Marines from Okinawa to Guam,  
Transient CVN Berthing, and Placing an  
Army BMD Task Force on Guam



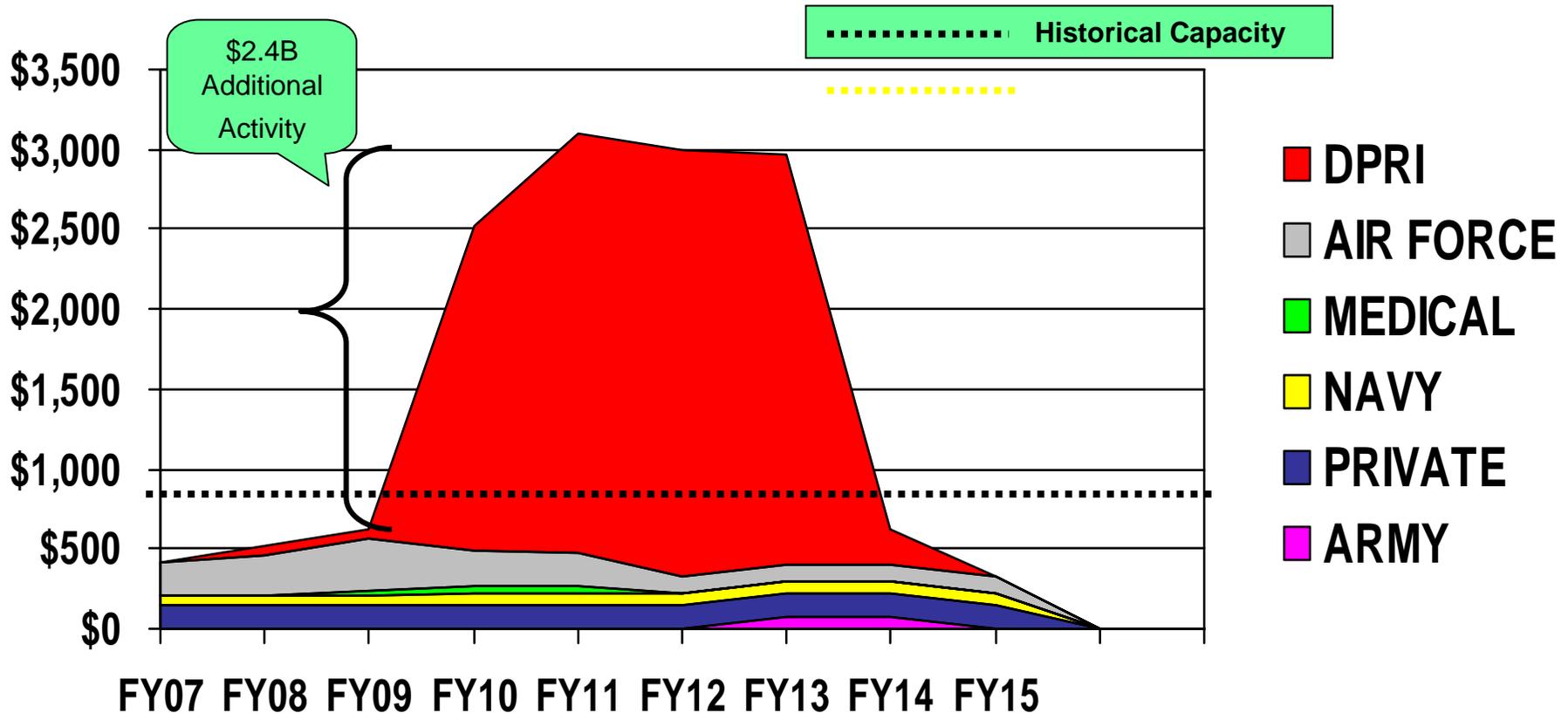
June 2007



# ***Scope of Public Comments***

- Social (education, public health and social services, libraries etc.)
- Economics (labor, immigration, small business opportunities)
- Chamorro Interests (cultural, historical, archaeological, autonomy)
- International Safety
- Law Enforcement (crime, violence, resource overload)
- Infrastructure/Transportation
- Marine Resources/Ecology (coral reefs, marine mammals, fishing industry)
- Air Quality/Surface Water
- Overloading Limited Resources/Services

# Notional Guam Construction Activity



- Historical construction capacity approximately \$800M/yr
- FY14 completion will require excess of \$3B/year

**\$10.27B Construction Program**

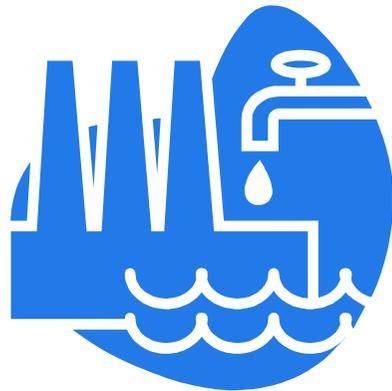
- US Share: \$4.18B
- GOJ Share: \$2.80B Direct Funds
  - \$3.29B Financial Instruments
  - (\$2.55B Housing; \$.74B Utilities)

Pre-Decisional Information

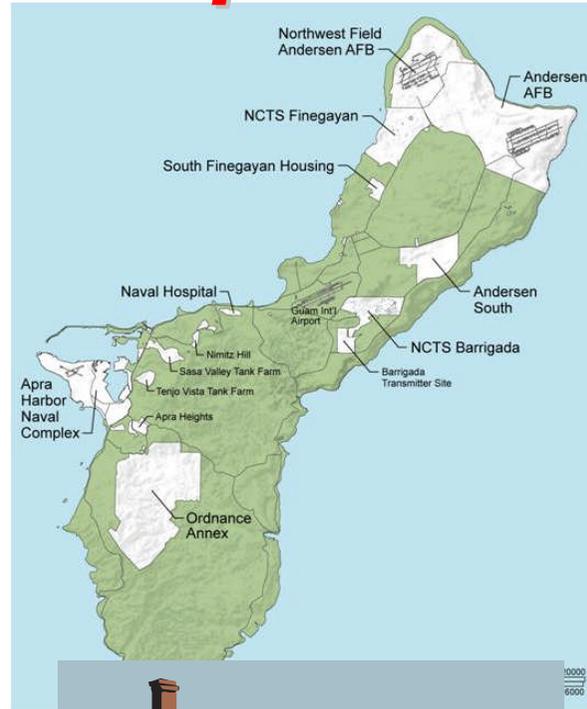
# Special Purpose Entity (SPE)



**Electrical Power**



**Water Treatment**



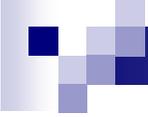
**Family Housing  
Pre-Decisional Information**



**Water**



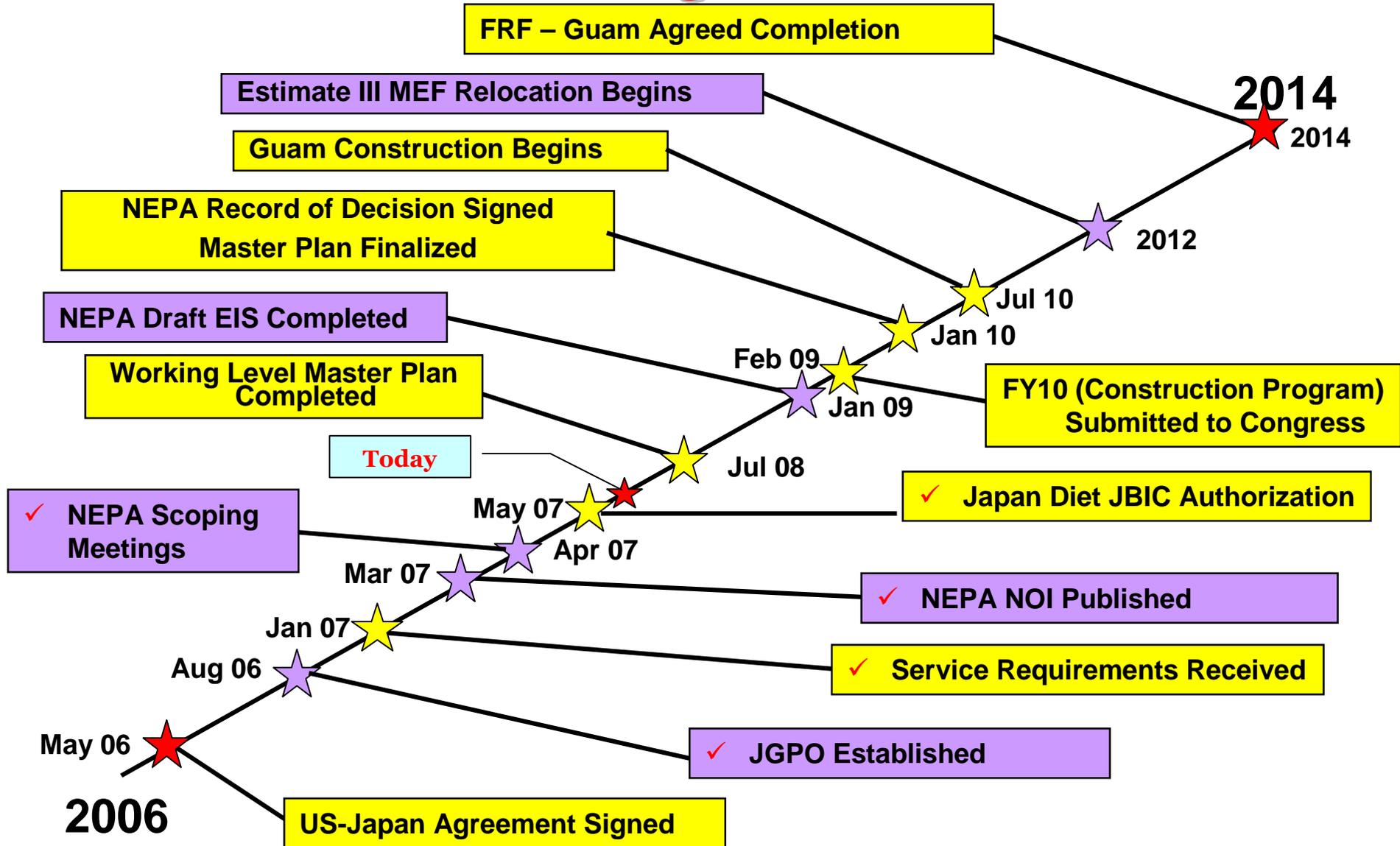
**Solid Waste**

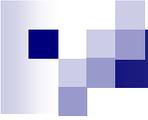


# ***SPE Concepts***

- Housing SPE:
  - Private entity constructs, manages, and maintains housing for Marines and families
  - DoD—equity partner
  - SPE investments amortized over the life of the project—service member housing allowance
- Utilities SPE:
  - Private entity upgrades utilities for relocating Marine units
  - Expandable
  - DoD—equity partner
  - SPE investments amortized over the life of project—utility rates

# Guam Program Milestones





# ***Regional Effects***

- Labor
  - Skilled Workers – Regional Training Opportunities
    - Construction
    - IT and Service Sectors
  - Professionals – Increased Demand
- Increased Regional Demand
  - Transportation: Air – Sea
  - Professional Services: Banking, Medical, IT, Other
- Presence of US Forces
  - Quick response to crisis, natural disasters, humanitarian
  - Opportunities for Community Support – Civic Action Programs
- Visiting Allied and other Foreign Forces to Region
- Increased US and Foreign Visitors to Region

# Federal Agency/GovGuam Actions



◆ (EIS Complete/ROD/Master Plan)

◆ (Master Plan Preliminary)

Agency/Regulators NEPA / EIS Consultations  
Mitigation Actions

Labor / Workforce

Health and Human Services

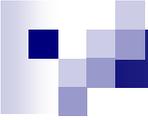
Socio-Economic

Guam Infrastructure

Marine Relocation

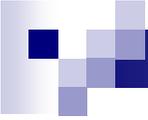


Pre-Decisional Information



# ***Upcoming Major Actions***

- NEPA Studies and Analyses
- Synchronize Federal-GovGuam Activities
- Master Plan
  - Alternatives – Nov 07
  - Planning Level MP – Jul 08
- Federal Inter-Agency
  - Resources
  - Policies
- Infrastructure
  - Commercial Port
  - Roads
  - Utilities
- Special Purpose Entities
- Labor
- Acquisition Strategy
- Initial Construction Funding
  - FY10 Construction Program – Jul 08
  - FY10 Submission to Congress – Feb 09



# ***Take Aways***

- Guam is key to National Defense and Pacific Region Security and Stability
- US – GOJ Cost Share Agreement
  - \$10.2 Billion is Executable
  - GOJ Committing Funding and Legislative Support
  - US Funding: FY07 Complete; FY08 at Congress; FY09 Programmed
- Navy, Army, and Air Force Programs – On Track
- Challenges:
  - Construction Capacity on Guam
  - Guam Infrastructure
  - Labor
- Opportunities
  - Federal-GovGuam-Community Partnerships
  - Public-Private Partnerships
  - Guam Businesses
  - Innovative Ideas

***There are no challenges or problems that can't be solved—only opportunities***